DEPARTMENT OF TRANSPORTATION - District 4 Toll Bridge Program 333 Burma Rd.
Oakland, CA 94607

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December 23, 2008

Contract No. 04-0120F4 04-SF-80-13.2 / 13.9 Self-Anchored Suspension Bridge Letter No. 05.03.01-003194

Michael Flowers Project Executive American Bridge/Fluor, A JV 375 Burma Road Oakland, CA 94607

Dear Michael Flowers,

Department Audit – ZPMC Paint Facility

In accordance with Section 8-4, "Audits," of the Contract Special Provisions, the Department completed an audit of Shanghai Zhenhua Port Machinery Company, Ltd (ZPMC) "new" blast and paint facility located on Changxing Island on November 28, 2008. The facility substantially demonstrates the capability to perform blast and painting operations for structural steel on the SAS Project and is receiving a Pass.

Approval of the audit is confined solely to the "new" blast and paint facility. The Contractor must submit an MFSQA in accordance with Section 8-4, "Audits," of the Contract Special Provisions to use any other facilities to perform painting operations, regardless of whether they are located elsewhere on Changxing Island or at another subcontractor's facility.

Pursuant to the discussion and agreement reached at the audit exit meeting, please provide the following items:

- 1. An Organization Chart outlining the position and responsibility for all personnel involved with the blast and painting operations.
- 2. A procedure for monitoring and recording the environmental conditions throughout the paint facility.
- 3. An outline of the proposed training schedule/plan the Contractor will use to ensure that all personnel can correctly use the new equipment purchased for the SAS Project.

If you have any questions, please contact Nina Choy at (510) 385-5910.

Sincerely,

GARY PURSELL

Resident Engineer

cc: Rick Morrow; Brian Boal; Gary Lai; Mark Woods; Jason Tom; Doug Coe; Nina Choy; Sang Le

file: 05.03.01, 55.0907